Interim financial statements

for the three-month and six-month periods ended 30 June 2020

SCG Ceramics Public Company Limited and its Subsidiary Statement of financial position

As at 30 June 2020

	Conso	lidated	Separate		
	financial	statement	financial	statement	
Assets	30 June	31 December	30 June	31 December	
	2020	2019	2020	2019	
		(in thousar	ıd Baht)		
Current assets					
Cash and cash equivalents	571,664	631,409	324,652	259,976	
Trade and other current receivables	1,394,348	1,163,240	1,394,435	1,162,944	
Inventories	2,597,691	2,844,358	2,362,292	2,535,182	
Land development for sale	486,406	486,406	486,406	486,406	
Total current assets	5,050,109	5,125,413	4,567,785	4,444,508	
Non-current assets					
Long-term investment in other company	16,605	16,605	16,605	16,605	
Investment in subsidiary	-	-	1,333,935	758,919	
Other non-current receivables	117,998	128,066	117,998	128,066	
Investment property	401,791	402,123	399,579	399,911	
Property, plant and equipment	5,325,781	5,322,614	4,829,300	4,844,309	
Goodwill	25,350	25,350	-	-	
Other intangible assets	111,697	118,112	111,247	117,489	
Deferred tax assets	219,415	231,555	192,459	205,537	
Other non-current assets	24,877	25,521	24,877	25,521	
Total non-current assets	6,243,514	6,269,946	7,026,000	6,496,357	
Total assets	11,293,623	11,395,359	11,593,785	10,940,865	

Statement of financial position

As at 30 June 2020

	Consol	lidated	Separate			
	financial	statement	financial	statement		
Liabilities and shareholders' equity	30 June	31 December	30 June	31 December		
	2020	2019	2020	2019		
		(in thousar	nd Baht)			
Current liabilities						
Short-term borrowings						
from financial institutions	500,000	160,000	500,000	160,000		
Trade and other current payables	1,362,800	1,416,853	1,654,608	1,470,998		
Current portion of lease liabilities	98,994	-	90,145	-		
Current income tax payable	30,003	19,622	19,844	13,630		
Current provisions						
for employee benefits	55,941	166,365	55,235	165,658		
Total current liabilities	2,047,738	1,762,840	2,319,832	1,810,286		
Non-current liabilities						
Lease liabilities	81,912	-	59,345	-		
Non-current provisions						
for employee benefits	597,641	586,630	508,909	501,208		
Other non-current provisions	13,133	13,427	3,694	3,989		
Other non-current liabilities	248	278	248	278		
Total non-current liabilities	692,934	600,335	572,196	505,475		
Total liabilities	2,740,672	2,363,175	2,892,028	2,315,761		

Statement of financial position

As at 30 June 2020

	Consol	idated	Separate		
	financial s	statement	financial	statement	
Liabilities and shareholders' equity	30 June	31 December	30 June	31 December	
	2020	2019	2020	2019	
		(in thousa	nd Baht)		
Shareholders' equity					
Share capital					
Authorized share capital					
(5,962,621 thousand ordinary shares					
par value at Baht 1 per share)	5,962,621	5,962,621	5,962,621	5,962,621	
Issued and paid share capital					
(5,962,621 thousand ordinary shares					
par value at Baht 1 per share)	5,962,621	5,962,621	5,962,621	5,962,621	
Share premium on ordinary shares	1,133,594	1,133,594	1,133,594	1,133,594	
Surplus on business combinations					
under common control	211,060	211,060	274,225	274,225	
Retained earnings					
Appropriated					
Legal reserve	214,264	214,264	214,264	214,264	
Unappropriated	1,075,269	983,604	1,117,053	1,040,400	
Other components of shareholders' equity	(43,857)	-	-	-	
Total equity attributable to					
owners of the parent	8,552,951	8,505,143	8,701,757	8,625,104	
Non-controlling interests		527,041	-		
Total shareholders' equity	8,552,951	9,032,184	8,701,757	8,625,104	
Total liabilities and shareholders' equity	11,293,623	11,395,359	11,593,785	10,940,865	

Income statement

For the three-month period ended $30 \ June\ 2020$

	Consolidated		Separate		
	financial st	atement	financial st	atement	
	2020	2019	2020	2019	
		(in thousan	ed Baht)		
Revenue from sales of goods	2,369,118	2,790,182	2,368,993	2,789,954	
Revenue from sales of land	-	-	-	-	
Cost of sales of goods	(1,787,221)	(2,015,014)	(1,851,122)	(2,087,015)	
Cost of sales of land	-	-	-	-	
Gross profit	581,897	775,168	517,871	702,939	
Other income	53,203	51,307	53,223	51,046	
Profit before expenses	635,100	826,475	571,094	753,985	
Distribution costs	(391,891)	(490,753)	(354,403)	(442,511)	
Administrative expenses	(191,386)	(306,291)	(170,988)	(267,025)	
Total expenses	(583,277)	(797,044)	(525,391)	(709,536)	
Profit from operations	51,823	29,431	45,703	44,449	
Finance costs	(2,989)	(1,894)	(2,763)	(1,894)	
Profit before income tax	48,834	27,537	42,940	42,555	
Tax expense	(7,435)	(11,593)	(6,822)	(15,219)	
Profit for the period	41,399	15,944	36,118	27,336	
Profit attributable to					
Owners of the parent	41,399	21,197	36,118	27,336	
Non-controlling interests	-	(5,253)	-	-	
	41,399	15,944	36,118	27,336	
Basic earnings per share (in Baht)					
Attributable to owners of the parent	0.01	0.00	0.01	0.00	

Statement of comprehensive income

For the three-month period ended $30 \ June\ 2020$

	Consolidated		Separate	
	financial sta	atement	financial sta	atement
	2020	2019	2020	2019
		(in thousand	d Baht)	
Profit for the period	41,399	15,944	36,118	27,336
Other comprehensive income				
Other comprehensive income for the period, net of tax	<u> </u>			-
Total comprehensive income for the period	41,399	15,944	36,118	27,336
Total comprehensive income attributable to				
Owners of the parent	41,399	21,197	36,118	27,336
Non-controlling interests	-	(5,253)	-	-
	41,399	15,944	36,118	27,336

Income statement

	Consolidated		Separate		
	financial st	atement	financial st	atement	
	2020	2019	2020	2019	
		(in thousan	d Baht)		
Revenue from sales of goods	4,892,158	5,598,860	4,891,945	5,598,546	
Revenue from sales of land	-	202,930	-	202,930	
Cost of sales of goods	(3,609,207)	(4,121,369)	(3,751,483)	(4,285,604)	
Cost of sales of land	-	(96,439)	-	(96,439)	
Gross profit	1,282,951	1,583,982	1,140,462	1,419,433	
Other income	126,362	102,917	126,785	99,929	
Profit before expenses	1,409,313	1,686,899	1,267,247	1,519,362	
Distribution costs	(828,252)	(959,124)	(750,464)	(862,276)	
Administrative expenses	(369,140)	(518,646)	(327,736)	(460,214)	
Total expenses	(1,197,392)	(1,477,770)	(1,078,200)	(1,322,490)	
Profit from operations	211,921	209,129	189,047	196,872	
Finance costs	(5,137)	(4,549)	(4,664)	(4,549)	
Profit before income tax	206,784	204,580	184,383	192,323	
Tax expense	(36,452)	(48,427)	(33,181)	(47,214)	
Profit for the period	170,332	156,153	151,202	145,109	
Profit attributable to					
Owners of the parent	166,214	151,027	151,202	145,109	
Non-controlling interests	4,118	5,126	-	-	
	170,332	156,153	151,202	145,109	
Basic earnings per share (in Baht)					
Attributable to owners of the parent	0.03	0.03	0.03	0.02	

Statement of comprehensive income

	Consolidated		Separa	ate
	financial sta	atement	financial statement	
	2020	2019	2020	2019
		(in thousan	d Baht)	
Profit for the period	170,332	156,153	151,202	145,109
Other comprehensive income				
Other comprehensive income for the period, net of tax		<u> </u>		-
Total comprehensive income for the period	170,332	156,153	151,202	145,109
Total comprehensive income attributable to				
Owners of the parent	166,214	151,027	151,202	145,109
Non-controlling interests	4,118	5,126	-	-
	170,332	156,153	151,202	145,109

Statement of changes in shareholders' equity

For the six-month period ended 30 June 2020

Consolidated financial statement

			on business					
		Share	combinations	Retainea	l earnings	Total equity		
	Issued and	premium on	under	Appropriated	Unappropriated	attributable to	Non-	Total
	paid	ordinary	common	Legal		owners of	controlling	shareholders'
	share capital	shares	control	reserve		the parent	interests	equity
				(in thous	sand Baht)			
Balance at 1 January 2019	5,962,621	1,133,594	211,060	206,907	883,288	8,397,470	511,845	8,909,315
Comprehensive income for the period								
Profit or loss	-	-	-	-	151,027	151,027	5,126	156,153
Other comprehensive income								_
Total comprehensive income for the period		_	-	_	151,027	151,027	5,126	156,153
Balance at 30 June 2019	5,962,621	1,133,594	211,060	206,907	1,034,315	8,548,497	516,971	9,065,468

Surplus

Statement of changes in shareholders' equity

For the six-month period ended 30 June 2020

Consolidated financial statement

Other components of shareholders' equity

								49		
			Surplus on			Changes in	Total other			
			business		d earnings	other	components	Total equity		
	Issued and	Share	combinations	Appropriated	Unappropriated	components	of	attributable to	Non-	Total
	paid	premium on	under	Legal		from	shareholders'	owners of	controlling	shareholders'
	share capital	ordinary shares	common control	reserve		shareholders	equity	the parent	interests	equity
					(in thousan	ed Baht)				
Balance at 31 December 2019 - as reported	5,962,621	1,133,594	211,060	214,264	983,604	-	-	8,505,143	527,041	9,032,184
Impact of changes in accounting policies	-	-	-	-	(2,997)	-	-	(2,997)	-	(2,997)
Balance at 1 January 2020	5,962,621	1,133,594	211,060	214,264	980,607	-	-	8,502,146	527,041	9,029,187
Transactions with owners,										
recorded directly in shareholders' equity										
Contributions by and distributions to										
owners of the parent										
Dividends		-		_	(71,552)	-	-	(71,552)	-	(71,552)
Total contributions by and distributions to										
owners of the parent		-		-	(71,552)	-	-	(71,552)	-	(71,552)
Changes in ownership interests in subsidiary										
Changes that do not result in a loss of control		-				(43,857)	(43,857)	(43,857)	(531,159)	(575,016)
Total changes in ownership interests										
in subsidiary	-	-	-	-	-	(43,857)	(43,857)	(43,857)	(531,159)	(575,016)
Total transactions with owners,										
recorded directly in shareholders' equity		-			(71,552)	(43,857)	(43,857)	(115,409)	(531,159)	(646,568)
Comprehensive income for the period									_	
Profit or loss	-	-	-	-	166,214	-	-	166,214	4,118	170,332
Other comprehensive income		-		-	=	-	_		-	
Total comprehensive income for the period	-	-		-	166,214		-	166,214	4,118	170,332
Balance at 30 June 2020	5,962,621	1,133,594	211,060	214,264	1,075,269	(43,857)	(43,857)	8,552,951	-	8,552,951

Statement of changes in shareholders' equity

For the six-month period ended 30 June 2020

Separate financial statement

			Surplus on business	Retained	Retained earnings	
	Issued and	Share	combinations	Appropriated	Unappropriated	Total
	paid	premium on	under	Legal		shareholders'
	share capital	ordinary shares	common control	reserve		equity
			(in thousar	nd Baht)		
Balance at 1 January 2019	5,962,621	1,133,594	274,225	206,907	957,099	8,534,446
Comprehensive income for the period						
Profit or loss	-	-	-	-	145,109	145,109
Other comprehensive income	-			-		-
Total comprehensive income for the period	-	-	-	-	145,109	145,109
Balance at 30 June 2019	5,962,621	1,133,594	274,225	206,907	1,102,208	8,679,555

Statement of changes in shareholders' equity

For the six-month period ended 30 June 2020

Separate financial statement

			Surplus on				
			business	Retained	Retained earnings		
	Issued and	Share	combinations	Appropriated	Unappropriated	Total	
	paid	premium on	under	Legal		shareholders'	
	share capital	ordinary shares	common control	reserve		equity	
			(in thousa	nd Baht)			
Balance at 31 December 2019 - as reported	5,962,621	1,133,594	274,225	214,264	1,040,400	8,625,104	
Impact of changes in accounting policies				_	(2,997)	(2,997)	
Balance at 1 January 2020	5,962,621	1,133,594	274,225	214,264	1,037,403	8,622,107	
Transactions with owners,							
recorded directly in shareholders' equity							
Contributions by and distributions to							
owners of the parent							
Dividends	-	-	-	-	(71,552)	(71,552)	
Total contributions by and distributions to							
owners of the parent	-	-	-	-	(71,552)	(71,552)	
Total transactions with owners,							
recorded directly in shareholders' equity	-	-	-	-	(71,552)	(71,552)	
Comprehensive income for the period							
Profit or loss	-	-	-	-	151,202	151,202	
Other comprehensive income	-	-	-	-	-	-	
Total comprehensive income for the period		-		-	151,202	151,202	
Balance at 30 June 2020	5,962,621	1,133,594	274,225	214,264	1,117,053	8,701,757	

Statement of cash flows

financial → Trade and other current receivables financial → Trade and other current receivables Cash flows from operating activities Cash flows from operating activities Profit for the period 170,332 156,153 151,202 145,109 Adjustments for Tax expense 36,452 48,427 33,181 47,214 Depreciation and amortization 354,422 293,565 313,981 259,122 Reversal of impairment loss (11,774) (2,779) (11,774) (2,779) Reversal on inventorics devaluation (10,288) (2,779) (10,288) (2,779) Unrealized loss on foreign currency (2,688) - 2,6688		Consolidated		Separate		
Cash flows from operating activities Profit for the period 170,332 156,153 151,202 145,109 Adjustments for Tax expense 36,452 48,427 33,181 47,214 Depreciation and amortization 354,422 293,565 313,981 29,122 Reversal of impairment loss (11,774) (2,779) (10,288) 2,779 Reversal on inventories devaluation (10,288) (2,779) (10,288) 2,779 Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Unrealized sexpense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4259 Cash flows generated from operating assets and liabilities 597,599 664,381 532,196 597,191 Decrease (increase) in operating assets 233,027 <t< th=""><th></th><th>financial sta</th><th>atement</th><th>financial sta</th><th>atement</th></t<>		financial sta	atement	financial sta	atement	
Cash flows from operating activities Profit for the period 170,332 156,153 151,202 145,109 Adjustments for 36,452 48,427 33,181 47,214 Depreciation and amortization 354,422 293,565 313,981 259,122 Reversal of impairment loss (11,774) (2,779) (11,774) (2,779) Reversal on inventories devaluation (10,288) (2,779) (10,288) (2,779) Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets 2(33,027) (62,728) (233,687) (64,537) </th <th></th> <th>2020</th> <th>2019</th> <th>2020</th> <th>2019</th>		2020	2019	2020	2019	
Profit for the period 170,332 156,153 151,202 145,109 Adjustments for 36,452 48,427 33,181 47,214 Depreciation and amortization 354,422 293,565 313,981 259,122 Reversal of impairment loss (11,774) (2,779) (11,774) (2,779) Reversal on inventories devaluation (10,288) (2,779) (10,288) (2,779) Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets 233,027 (62,728)<			(in thousar	nd Baht)		
Adjustments for 36,452 48,427 33,181 47,214 Depreciation and amortization 354,422 293,565 313,981 259,122 Reversal of impairment loss (11,774) (2,779) (11,774) (2,779) Reversal on inventories devaluation (10,288) 2,779 (10,288) 2,779 Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Unrealized loss on foreign currency exchange 1,387 (829) 6673 (211) Interest income 1,387 (829) 6673 (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 597,599 664,381 532,196 597,99 Decrease (increase in operating assets and liabilities 597,599 664,381 532,196 597,99 Inventories 256,593 (148	Cash flows from operating activities					
Tax expense 36,452 48,427 33,181 47,214 Depreciation and amortization 354,422 293,565 313,981 259,122 Reversal of impairment loss (11,774) (2,779) (11,774) (2,779) Reversal on inventories devaluation (10,288) (2,779) (10,288) (2,779) Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest income (1,387) 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Loss on sales of assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets 233,027 (62,728) (233,687) (64,537) Inventories 236,593 (148,021)	Profit for the period	170,332	156,153	151,202	145,109	
Depreciation and amortization 354,422 293,565 313,981 259,122 Reversal of impairment loss (11,774) (2,779) (11,774) (2,779) Reversal on inventories devaluation (10,288) (2,779) (10,288) (2,779) Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operating assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets and liabilities 595,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other a	Adjustments for					
Reversal of impairment loss (11,774) (2,779) (11,774) (2,779) Reversal on inventories devaluation (10,288) (2,779) (10,288) (2,779) Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets (233,027) (62,728) (233,687) (64,537) Inventories 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,	Tax expense	36,452	48,427	33,181	47,214	
Reversal on inventories devaluation (10,288) (2,779) (10,288) (2,779) Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations before changes in operating assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets 256,593 (148,021) 183,093 (165,346) Land development for sale 256,593 (148,021) 183,093 (165,346) Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) <	Depreciation and amortization	354,422	293,565	313,981	259,122	
Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations before changes in operating assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets 256,593 (148,021) 183,093 (165,346) Land development for sale 256,593 (148,021) 183,093 (165,346) Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496	Reversal of impairment loss	(11,774)	(2,779)	(11,774)	(2,779)	
Employee benefit expense 24,287 162,591 20,977 141,599 Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations before changes in operating assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets Trade and other current receivables (233,027) (62,728) (233,687) (64,537) Inventories 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103)	Reversal on inventories devaluation	(10,288)	(2,779)	(10,288)	(2,779)	
Unrealized loss on foreign currency exchange 2,976 2,276 3,011 2,509 Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations before changes in operating assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets Trade and other current receivables (233,027) (62,728) (233,687) (64,537) Inventories 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities Trade and other current payables (25,662) 147,418 210,496 165,093	Employee mutual separation plan expenses	26,688	-	26,688	-	
Interest income (1,387) (829) (673) (211) Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations before changes in operating assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets (233,027) (62,728) (233,687) (64,537) Inventories (233,027) (62,728) (233,687) (64,537) Inventories (256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645) Cash flows generated from operations (13,964) (17,168) (13,922) (13,645) Cash flows generated from operations (13,964) (17,168) (13,922) (13,645) Cash flows generated from operations (13,964) (17,168) (13,922) (13,645) Cash flows generated from operations (13,964) (17,168) (13,922) (13,645) Cash flows generated from operations (13,964) (17,168) (13,922) (13,645) Cash flows generated from operations (13,964) (17,168) (13,922) (13,645) Cash flows generated from operations (13,964) (17,168) (13,922) (13,645) Cash flows generated from operations (13,964) (17,168) (13,962) (13,645) Cash flows generated from operations (13,964) (17,168) (13,962) (13,645) Cash flows generated from operations (13,964) (17,168) (13,962) (13,645) Ca	Employee benefit expense	24,287	162,591	20,977	141,599	
Interest expense 5,131 3,876 4,659 3,876 Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets 259,599 664,381 532,196 597,919 Decrease (increase) in operating assets 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Unrealized loss on foreign currency exchange	2,976	2,276	3,011	2,509	
Loss on sales of assets and others 760 3,880 1,232 4,259 Cash flows generated from operations 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets Trade and other current receivables (233,027) (62,728) (233,687) (64,537) Inventories 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735	Interest income	(1,387)	(829)	(673)	(211)	
Cash flows generated from operating assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets Trade and other current receivables (233,027) (62,728) (233,687) (64,537) Inventories 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities Trade and other current payables (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 <	Interest expense	5,131	3,876	4,659	3,876	
before changes in operating assets and liabilities 597,599 664,381 532,196 597,919 Decrease (increase) in operating assets Carrow (62,728) in operating assets Trade and other current receivables (233,027) (62,728) (233,687) (64,537) (64,537) Inventories 256,593 (148,021) 183,093 (165,346) (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Loss on sales of assets and others	760	3,880	1,232	4,259	
Decrease (increase) in operating assets Trade and other current receivables (233,027) (62,728) (233,687) (64,537) Inventories 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Cash flows generated from operations					
Trade and other current receivables (233,027) (62,728) (233,687) (64,537) Inventories 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	before changes in operating assets and liabilities	597,599	664,381	532,196	597,919	
Inventories 256,593 (148,021) 183,093 (165,346) Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Decrease (increase) in operating assets					
Land development for sale - 95,176 - 95,176 Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities Trade and other current payables (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Trade and other current receivables	(233,027)	(62,728)	(233,687)	(64,537)	
Other assets 10,064 17,249 10,064 17,249 Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities Trade and other current payables (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Inventories	256,593	(148,021)	183,093	(165,346)	
Net decrease (increase) in operating assets 33,630 (98,324) (40,530) (117,458) Increase (decrease) in operating liabilities (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Land development for sale	-	95,176	-	95,176	
Increase (decrease) in operating liabilities Trade and other current payables (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Other assets	10,064	17,249	10,064	17,249	
Trade and other current payables (25,662) 147,418 210,496 165,093 Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Net decrease (increase) in operating assets	33,630	(98,324)	(40,530)	(117,458)	
Provisions for employee benefits (179,103) (56,144) (179,103) (56,144) Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Increase (decrease) in operating liabilities					
Other liabilities (324) (4,674) (324) (4,489) Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Trade and other current payables	(25,662)	147,418	210,496	165,093	
Net increase (decrease) in operating liabilities (205,089) 86,600 31,069 104,460 Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Provisions for employee benefits	(179,103)	(56,144)	(179,103)	(56,144)	
Net cash flows generated from operations 426,140 652,657 522,735 584,921 Income tax paid (13,964) (17,168) (13,922) (13,645)	Other liabilities	(324)	(4,674)	(324)	(4,489)	
Income tax paid (13,964) (17,168) (13,922) (13,645)	Net increase (decrease) in operating liabilities	(205,089)	86,600	31,069	104,460	
	Net cash flows generated from operations	426,140	652,657	522,735	584,921	
N. 1.0 (25.40) F00.012 F71.00(Income tax paid	(13,964)	(17,168)	(13,922)	(13,645)	
Net cash flows provided by operating activities $412,176$ $635,489$ $508,813$ $571,276$	Net cash flows provided by operating activities	412,176	635,489	508,813	571,276	

Statement of cash flows

	Consolidated financial statement		Separate financial statement	
	2020	2019	2020	2019
	(in thousand Baht)			
Cash flows from investing activities				
Acquisition of non-controlling interests	-	-	(574,860)	-
Proceeds from sales of property, plant and equipment	827	1,751	353	1,372
Acquisition of property, plant and equipment	(102,310)	(173,014)	(79,303)	(140,180)
Acquisition of intangible assets	(5,681)	(9,916)	(5,681)	(9,898)
Interest received	1,471	826	757	208
Net cash flows used in investing activities	(105,693)	(180,353)	(658,734)	(148,498)
Cash flows from financing activities				
Payments of changes in ownership interests in subsidiary				
that do not result in a loss of control	(574,860)	-	-	-
Proceeds from (payments of) borrowings				
Short-term borrowings from financial institutions	340,000	(495,000)	340,000	(495,000)
Payments of finance lease liabilities	(56,958)	-	(50,993)	-
Net increase (decrease) in borrowings	283,042	(495,000)	289,007	(495,000)
Dividends paid				
Dividends paid	(71,552)	-	(71,552)	-
Total Dividends paid	(71,552)	-	(71,552)	-
Interest paid	(2,858)	(5,142)	(2,858)	(5,143)
Net cash flows from (used in) financing activities	(366,228)	(500,142)	214,597	(500,143)
Net increase (decrease) in cash and cash equivalents	(59,745)	(45,006)	64,676	(77,365)
Cash and cash equivalents at beginning of the period	631,409	424,433	259,976	119,857
Cash and cash equivalents at end of the period	571,664	379,427	324,652	42,492
Supplementary information for cash flows				
Non-cash transactions				
Account payables from purchase of assets	28,102	48,486	23,562	35,943