Interim financial statements

for the three-month and nine-month periods ended 30 September 2020

Statement of financial position

As at 30 September 2020

	Consol	lidated	Separate		
	financial	statement	financial statement		
Assets	30 September	31 December	30 September	31 December	
	2020	2019	2020	2019	
		(in thous	and Baht)		
Current assets					
Cash and cash equivalents	643,427	631,409	420,637	259,976	
Trade and other current receivables	1,260,210	1,163,240	1,256,401	1,162,944	
Inventories	2,738,522	2,844,358	2,501,639	2,535,182	
Land development for sale	486,406	486,406	486,406	486,406	
Total current assets	5,128,565	5,125,413	4,665,083	4,444,508	
Non-current assets					
Long-term investment in other company	16,605	16,605	16,605	16,605	
Investment in subsidiary	-	-	1,333,935	758,919	
Other non-current receivables	114,497	128,066	114,497	128,066	
Investment property	402,262	402,123	400,049	399,911	
Property, plant and equipment	5,192,038	5,322,614	4,708,023	4,844,309	
Goodwill	25,350	25,350	-	-	
Other intangible assets	107,013	118,112	106,619	117,489	
Deferred tax assets	228,783	231,555	199,555	205,537	
Other non-current assets	27,743	25,521	27,743	25,521	
Total non-current assets	6,114,291	6,269,946	6,907,026	6,496,357	
Total assets	11,242,856	11,395,359	11,572,109	10,940,865	

Statement of financial position

As at 30 September 2020

	Consol	idated	Separate			
	financial	statement	financial	statement		
Liabilities and shareholders' equity	30 September	31 December	30 September	31 December		
	2020	2019	2020	2019		
		(in thous	and Baht)			
Current liabilities						
Short-term borrowings						
from financial institutions	-	160,000	-	160,000		
Trade and other current payables	1,664,733	1,416,853	1,806,568	1,470,998		
Current portion of lease liabilities	85,721	-	77,481	-		
Corporate income tax payable	46,596	19,622	38,726	13,630		
Current provisions						
for employee benefits	16,743	166,365	16,037	165,658		
Total current liabilities	1,813,793	1,762,840	1,938,812	1,810,286		
Non-current liabilities						
Lease liabilities	82,476	-	62,979	-		
Non-current provisions						
for employee benefits	609,471	586,630	519,084	501,208		
Other non-current provisions	13,046	13,427	3,694	3,989		
Other non-current liabilities	358	278	358	278		
Total non-current liabilities	705,351	600,335	586,115	505,475		
Total liabilities	2,519,144	2,363,175	2,524,927	2,315,761		

Statement of financial position

As at 30 September 2020

	Consol	idated	Separate		
	financial s	statement	financial	statement	
Liabilities and shareholders' equity	30 September	31 December	30 September	31 December	
	2020	2019	2020	2019	
		(in thous	and Baht)		
Shareholders' equity					
Share capital					
Authorized share capital					
(5,962,621 thousand ordinary shares					
par value at Baht 1 per share)	5,962,621	5,962,621	5,962,621	5,962,621	
Issued and paid share capital					
(5,962,621 thousand ordinary shares					
par value at Baht 1 per share)	5,962,621	5,962,621	5,962,621	5,962,621	
Share premium on ordinary shares	1,133,594	1,133,594	1,133,594	1,133,594	
Surplus on business combinations					
under common control	211,060	211,060	274,225	274,225	
Retained earnings					
Appropriated					
Legal reserve	214,264	214,264	214,264	214,264	
Unappropriated	1,246,030	983,604	1,462,478	1,040,400	
Other components of shareholders' equity	(43,857)				
Total equity attributable to					
owners of the parent	8,723,712	8,505,143	9,047,182	8,625,104	
Non-controlling interests		527,041			
Total shareholders' equity	8,723,712	9,032,184	9,047,182	8,625,104	
Total liabilities and shareholders' equity	11,242,856	11,395,359	11,572,109	10,940,865	

Income statement

	Consolidated financial statement		Separate		
			financial st	atement	
	2020	2019	2020	2019	
		(in thousan	nd Baht)		
Revenue from sales of goods	2,640,130	2,727,591	2,640,095	2,727,312	
Revenue from sales of land	-	-	-	-	
Cost of sales of goods	(1,839,172)	(2,020,640)	(1,928,139)	(2,094,533)	
Cost of sales of land	-	-	-	-	
Gross profit	800,958	706,951	711,956	632,779	
Other income	50,913	63,627	251,750	64,020	
Profit before expenses	851,871	770,578	963,706	696,799	
Distribution costs	(440,420)	(459,110)	(400,493)	(420,194)	
Administrative expenses	(196,982)	(205,804)	(179,900)	(187,323)	
Total expenses	(637,402)	(664,914)	(580,393)	(607,517)	
Profit from operations	214,469	105,664	383,313	89,282	
Finance costs	(1,351)	(444)	(1,156)	(444)	
Profit before income tax	213,118	105,220	382,157	88,838	
Tax expense	(42,357)	(11,333)	(36,732)	(8,555)	
Profit for the period	170,761	93,887	345,425	80,283	
Profit attributable to					
Owners of the parent	170,761	87,318	345,425	80,283	
Non-controlling interests	-	6,569	-	-	
	170,761	93,887	345,425	80,283	
Basic earnings per share (in Baht)					
Attributable to owners of the parent	0.03	0.01	0.06	0.01	

Statement of comprehensive income

	Consolidated		Separa	ate
	financial st	atement	financial st	atement
	2020	2019	2020	2019
		(in thousan	ed Baht)	
Profit for the period	170,761	93,887	345,425	80,283
Other comprehensive income				
Other comprehensive income for the period, net of tax	-			-
Total comprehensive income for the period	170,761	93,887	345,425	80,283
Total comprehensive income attributable to				
Owners of the parent	170,761	87,318	345,425	80,283
Non-controlling interests	-	6,569	-	-
	170,761	93,887	345,425	80,283

Income statement

	Consolidated financial statement		Separate		
			financial st	atement	
	2020	2019	2020	2019	
		(in thousa	nd Baht)		
Revenue from sales of goods	7,532,288	8,326,451	7,532,040	8,325,858	
Revenue from sales of land	-	202,930	-	202,930	
Cost of sales of goods	(5,448,379)	(6,142,009)	(5,679,622)	(6,380,137)	
Cost of sales of land	-	(96,439)	-	(96,439)	
Gross profit	2,083,909	2,290,933	1,852,418	2,052,212	
Other income	166,987	166,544	368,247	163,949	
Profit before expenses	2,250,896	2,457,477	2,220,665	2,216,161	
Distribution costs	(1,268,672)	(1,418,234)	(1,150,957)	(1,282,470)	
Administrative expenses	(555,834)	(724,450)	(497,348)	(647,537)	
Total expenses	(1,824,506)	(2,142,684)	(1,648,305)	(1,930,007)	
Profit from operations	426,390	314,793	572,360	286,154	
Finance costs	(6,488)	(4,993)	(5,820)	(4,993)	
Profit before income tax	419,902	309,800	566,540	281,161	
Tax expense	(78,809)	(59,760)	(69,913)	(55,769)	
Profit for the period	341,093	250,040	496,627	225,392	
Profit attributable to					
Owners of the parent	336,975	238,345	496,627	225,392	
Non-controlling interests	4,118	11,695	-	-	
	341,093	250,040	496,627	225,392	
Basic earnings per share (in Baht)			_	_	
Attributable to owners of the parent	0.06	0.04	0.08	0.04	

Statement of comprehensive income

	Consolidated		Separa	ate
	financial sta	atement	financial sta	atement
	2020	2019	2020	2019
		(in thousan	ed Baht)	
Profit for the period	341,093	250,040	496,627	225,392
Other comprehensive income				
Other comprehensive income for the period, net of tax				-
Total comprehensive income for the period	341,093	250,040	496,627	225,392
Total comprehensive income attributable to				
Owners of the parent	336,975	238,345	496,627	225,392
Non-controlling interests	4,118	11,695	-	-
	341,093	250,040	496,627	225,392

Statement of changes in shareholders' equity

For the nine-month period ended 30 September 2020

Consolidated financial statement

			on business					
		Share	combinations	Retained e	earnings	Total equity		
	Issued and	premium on	under	Appropriated U	Jnappropriated	attributable to	Non-	Total
	paid	ordinary	common	Legal		owners of	controlling	shareholders'
	share capital	shares	control	reserve		the parent	interests	equity
				(in thousa	and Baht)			
Balance at 1 January 2019	5,962,621	1,133,594	211,060	206,907	883,288	8,397,470	511,845	8,909,315
Comprehensive income for the period								
Profit or loss	-	-	-	-	238,345	238,345	11,695	250,040
Other comprehensive income					-			
Total comprehensive income for the period	-	_	-	-	238,345	238,345	11,695	250,040
Balance at 30 September 2019	5,962,621	1,133,594	211,060	206,907	1,121,633	8,635,815	523,540	9,159,355

Surplus

Statement of changes in shareholders' equity

For the nine-month period ended 30 September 2020

Consolidated financial statement

Other components of shareholders' equity

						1 0		1 2		
			Surplus on			Changes in	Total other			
			business	Retained	d earnings	other	components	Total equity		
	Issued and	Share	combinations	Appropriated	Unappropriated	components	of	attributable to	Non-	Total
	paid	premium on	under	Legal		from	shareholders'	owners of	controlling	shareholders'
	share capital	ordinary shares	common control	reserve		shareholders	equity	the parent	interests	equity
					(in thousan	nd Baht)				
Balance at 31 December 2019 - as reported	5,962,621	1,133,594	211,060	214,264	983,604	-	-	8,505,143	527,041	9,032,184
Impact of changes in accounting policies	-	-	-	-	(2,997)	-	-	(2,997)	-	(2,997)
Balance at 1 January 2020	5,962,621	1,133,594	211,060	214,264	980,607	-	-	8,502,146	527,041	9,029,187
Transactions with owners,										
recorded directly in shareholders' equity										
Contributions by and distributions to										
owners of the parent										
Dividends		-		-	(71,552)		-	(71,552)	-	(71,552)
Total contributions by and distributions to							-		_	
owners of the parent		_		-	(71,552)		-	(71,552)	-	(71,552)
Changes in ownership interests in subsidiaries										
Changes that do not result in a loss of control				-	-	(43,857)	(43,857)	(43,857)	(531,159)	(575,016)
Total changes in ownership interests										
in subsidiaries	-	-	-	-	-	(43,857)	(43,857)	(43,857)	(531,159)	(575,016)
Total transactions with owners,	_						-			_
recorded directly in shareholders' equity		-		=	(71,552)	(43,857)	(43,857)	(115,409)	(531,159)	(646,568)
Comprehensive income for the period							-			
Profit or loss	-	-	-	-	336,975	-	-	336,975	4,118	341,093
Other comprehensive income				=	<u>-</u>				-	
Total comprehensive income for the period		-	-	_	336,975	_	-	336,975	4,118	341,093
Balance at 30 September 2020	5,962,621	1,133,594	211,060	214,264	1,246,030	(43,857)	(43,857)	8,723,712	-	8,723,712

Statement of changes in shareholders' equity

For the nine-month period ended 30 September 2020

Separate financial statement

			Surplus on business Retained earnings			
	Issued and	Share	combinations	Appropriated	Unappropriated	Total
	paid	premium on	under	Legal		shareholders'
	share capital	ordinary shares	common control	reserve		equity
			(in thousan	nd Baht)		
Balance at 1 January 2019	5,962,621	1,133,594	274,225	206,907	957,099	8,534,446
Comprehensive income for the period						
Profit or loss	-	-	-	-	225,392	225,392
Other comprehensive income	-			-		
Total comprehensive income for the period	-	-	-	-	225,392	225,392
Balance at 30 September 2019	5,962,621	1,133,594	274,225	206,907	1,182,491	8,759,838

Statement of changes in shareholders' equity

For the nine-month period ended 30 September 2020

Separate financial statement

			Surplus on			
			business	Retained		
	Issued and	Share	combinations	Appropriated	Unappropriated	Total
	paid	premium on	under	Legal		shareholders'
	share capital	ordinary shares	common control	reserve		equity
			(in thousa	nd Baht)		
Balance at 31 December 2019 - as reported	5,962,621	1,133,594	274,225	214,264	1,040,400	8,625,104
Impact of changes in accounting policies	-	-	-	-	(2,997)	(2,997)
Balance at 1 January 2020	5,962,621	1,133,594	274,225	214,264	1,037,403	8,622,107
Transactions with owners,						
recorded directly in shareholders' equity						
Contributions by and distributions to						
owners of the parent						
Dividends					(71,552)	(71,552)
Total contributions by and distributions to						
owners of the parent	-	-	-	-	(71,552)	(71,552)
Total transactions with owners,						
recorded directly in shareholders' equity	-	-	-	-	(71,552)	(71,552)
Comprehensive income for the period	<u></u>					
Profit or loss	-	-	-	-	496,627	496,627
Other comprehensive income	-	-	-	-	-	-
Total comprehensive income for the period	-	-	-	-	496,627	496,627
Balance at 30 September 2020	5,962,621	1,133,594	274,225	214,264	1,462,478	9,047,182

Statement of cash flows

financias—membrane (1902) (Financias—membrane (1902) (Post of color perating activities Cash flows from operating activities Profit for the period 341,093 250,040 496,627 225,392 Adjustments for Tax expense 78,809 59,760 66,913 55,769 Depreciation and amortization 255,920 442,035 465,216 390,492 Loss (reversal) on impairment of trade receivables (6,240) 1,054 (6,240) 1,054 Loss on inventories devaluation 39,25 15,155 3,925 15,155 Employee be untual separation plan expenses 26,688 - 26,688 - Employee benefit expense 35,752 176,955 30,787 154,07 Urrealized loss (agin) on foreign currency exchange 55 (1,333) 3 (1,324) Dividend income - - - (26,080) - - Interest expense 6,486 4,524 5,817 4,524 - Loss on sales of		Consolidated		Separate		
Cash flows from operating activities Profit for the period 341,093 250,040 496,627 225,392 Adjustments for 78,809 59,760 69,913 55,769 Depreciation and amortization 525,920 442,035 465,216 390,492 Loss (reversal) on impairment of trade receivables (6,240) 1,054 (6,240) 1,054 Loss on inventories devaluation 3,925 15,155 3,925 15,155 Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 35,752 176,955 30,787 154,207 Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - (200,000) - Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from		financial st	atement	financial st	atement	
Cash flows from operating activities Profit for the period 341,093 250,040 496,627 225,392 Adjustments for 78,809 59,760 69,913 55,769 Depreciation and amortization 525,920 442,035 465,216 390,492 Loss (reversal) on impairment of trade receivables (6,240) 1,054 (6,240) 1,054 Loss on inventories devaluation 3,925 15,155 3,925 15,155 Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 35,752 176,955 30,787 154,207 Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - (200,000) - Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets		2020	2019	2020	2019	
Profit for the period 341,093 250,040 496,627 225,392 Adjustments for Tax expense 78,809 59,760 69,913 55,769 Depreciation and amortization 525,920 442,035 465,216 390,492 Loss (reversal) on impairment of trade receivables (6,240) 1,054 (6,240) 1,054 Loss on inventories devaluation 3,925 15,155 3,925 15,155 Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 35,752 176,955 30,787 154,207 Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - (200,000) - - (200,000) - Interest expense 6,486 4,524 5,817 4,524 1 1,570 - 2,000,000 - - 1,600,000 - 2,5413 16,040 25,443 16,040 25,443 16,040 25,443 16,040 <th></th> <th></th> <th>(in thousan</th> <th>nd Baht)</th> <th></th>			(in thousan	nd Baht)		
Adjustments for 78,809 59,760 69,913 55,769 Depreciation and amortization 525,920 442,035 465,216 390,492 Loss (reversal) on impairment of trade receivables (6,240) 1,054 (6,240) 1,054 Loss on inventories devaluation 3,925 15,155 3,925 15,155 Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 35,752 176,955 30,787 154,207 Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - (200,000) - Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on impairment of assets 1,314 1,099 1,871 1,570 Cash flows generated from operating assets and liabilities 1,037,338 964,094	Cash flows from operating activities					
Tax expense 78,809 59,760 69,913 55,769 Depreciation and amortization 525,920 442,035 465,216 390,492 Loss (reversal) on impairment of trade receivables (6,240) 1,054 (6,240) 1,054 Loss on inventories devaluation 3,925 15,155 3,925 15,155 Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 35,752 176,955 30,787 154,207 Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - - (200,000) - Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operating assets and liabilities 1,037,338	Profit for the period	341,093	250,040	496,627	225,392	
Depreciation and amortization \$25,920 \$42,035 \$465,216 \$390,492 Loss (reversal) on impairment of trade receivables \$(6,240) \$1,054 \$(6,240) \$1,054 Loss on inventories devaluation \$3,925 \$15,155 \$3,925 \$15,155 Employee mutual separation plan expenses \$26,688 - \$26,688 - Employee benefit expense \$35,752 \$176,955 \$30,787 \$154,207 Unrealized loss (gain) on foreign currency exchange \$55 \$(1,333) \$(3) \$(1,324) Dividend income - - \$(200,000) - Interest income \$(1,907) \$(1,235) \$(926) \$(281) Interest expense \$6,486 \$4,524 \$5,817 \$4,524 Loss on impairment of assets \$25,443 \$16,040 \$25,443 \$16,040 Loss on sales of assets \$1,314 \$1,099 \$1,871 \$1,570 Cash flows generated from operating assets and liabilities \$(82,958) \$76,860 \$(79,713) \$74,244 Inventories	Adjustments for					
Loss (reversal) on impairment of trade receivables (6,240) 1,054 (6,240) 1,054 Loss on inventories devaluation 3,925 15,155 3,925 15,155 Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 35,752 176,955 30,787 154,207 Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - (200,000) - Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets (82,958) 76,860 (79,713) 74,244 <t< td=""><td>Tax expense</td><td>78,809</td><td>59,760</td><td>69,913</td><td>55,769</td></t<>	Tax expense	78,809	59,760	69,913	55,769	
Loss on inventories devaluation 3,925 15,155 3,925 15,155 Employee mutual separation plan expenses 26,688 - 26,000 - - - - 200,000 - - - - 26,000 - 281 1 1 1 1 - 26,648 4,524 5,817 4,524 1 1 - 25,443 16,040 <t< td=""><td>Depreciation and amortization</td><td>525,920</td><td>442,035</td><td>465,216</td><td>390,492</td></t<>	Depreciation and amortization	525,920	442,035	465,216	390,492	
Employee mutual separation plan expenses 26,688 - 26,688 - Employee benefit expense 35,752 176,955 30,787 154,207 Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - (200,000) - Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operatings 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039	Loss (reversal) on impairment of trade receivables	(6,240)	1,054	(6,240)	1,054	
Employee benefit expense 35,752 176,955 30,787 154,207 Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - (200,000) - Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets (82,958) 76,860 (79,713) 74,244 Inventories (82,958) 76,860 (79,713) 74,244 Inventories (82,958) 76,860 (79,713) 74,244 Inventories (82,958) 76,860 (79,713) 74,244 Other assets 13,567 22,039 13	Loss on inventories devaluation	3,925	15,155	3,925	15,155	
Unrealized loss (gain) on foreign currency exchange 55 (1,333) (3) (1,324) Dividend income - - (200,000) - Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets Trade and other current receivables (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating liabilities 31,864 160,604 (37,184) <td>Employee mutual separation plan expenses</td> <td>26,688</td> <td>-</td> <td>26,688</td> <td>-</td>	Employee mutual separation plan expenses	26,688	-	26,688	-	
Dividend income - - (200,000) - Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets Trade and other current receivables (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities 256,393 58,477 340,634	Employee benefit expense	35,752	176,955	30,787	154,207	
Interest income (1,907) (1,235) (926) (281) Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Unrealized loss (gain) on foreign currency exchange	55	(1,333)	(3)	(1,324)	
Interest expense 6,486 4,524 5,817 4,524 Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets Trade and other current receivables (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093) <	Dividend income	-	-	(200,000)	-	
Loss on impairment of assets 25,443 16,040 25,443 16,040 Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets Trade and other current receivables (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Interest income	(1,907)	(1,235)	(926)	(281)	
Loss on sales of assets 1,314 1,099 1,871 1,570 Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets Trade and other current receivables (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Interest expense	6,486	4,524	5,817	4,524	
Cash flows generated from operations before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets Trade and other current receivables (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Loss on impairment of assets	25,443	16,040	25,443	16,040	
before changes in operating assets and liabilities 1,037,338 964,094 919,118 862,598 Decrease (increase) in operating assets (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Loss on sales of assets	1,314	1,099	1,871	1,570	
Decrease (increase) in operating assets Trade and other current receivables (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Cash flows generated from operations					
Trade and other current receivables (82,958) 76,860 (79,713) 74,244 Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	before changes in operating assets and liabilities	1,037,338	964,094	919,118	862,598	
Inventories 101,255 (33,471) 28,963 (57,425) Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Decrease (increase) in operating assets					
Land development for sale - 95,176 - 95,176 Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Trade and other current receivables	(82,958)	76,860	(79,713)	74,244	
Other assets 13,567 22,039 13,566 22,039 Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Inventories	101,255	(33,471)	28,963	(57,425)	
Net decrease (increase) in operating assets 31,864 160,604 (37,184) 134,034 Increase (decrease) in operating liabilities Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Land development for sale	-	95,176	-	95,176	
Increase (decrease) in operating liabilities Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Other assets	13,567	22,039	13,566	22,039	
Trade and other current payables 256,393 58,477 340,634 74,963 Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Net decrease (increase) in operating assets	31,864	160,604	(37,184)	134,034	
Provisions for employee benefits (218,789) (60,093) (218,789) (60,093)	Increase (decrease) in operating liabilities					
	Trade and other current payables	256,393	58,477	340,634	74,963	
Other liabilities (301) (4.858) (215) (4.673)	Provisions for employee benefits	(218,789)	(60,093)	(218,789)	(60,093)	
	Other liabilities	(301)	(4,858)	(215)	(4,673)	
Net increase (decrease) in operating liabilities 37,303 (6,474) 121,630 10,197	Net increase (decrease) in operating liabilities	37,303	(6,474)	121,630	10,197	
Net cash flows generated from operations 1,106,505 1,118,224 1,003,564 1,006,829	Net cash flows generated from operations	1,106,505	1,118,224	1,003,564	1,006,829	
Income tax paid (49,096) (100,188) (38,868) (91,045)	Income tax paid	(49,096)	(100,188)	(38,868)	(91,045)	
Net cash flows provided by operating activities 1,057,409 1,018,036 964,696 915,784	Net cash flows provided by operating activities	1,057,409	1,018,036	964,696	915,784	

Statement of cash flows

	Consolidated financial statement		Separate financial statement	
	2020	2019	2020	2019
	(in thousand Baht)			
Cash flows from investing activities				
Acquisition of non-controlling interests	-	-	(574,860)	-
Proceeds from sales of property, plant and equipment	3,491	2,714	2,934	2,244
Acquisition of property, plant and equipment	(149,255)	(274,340)	(115,669)	(206,835)
Acquisition of intangible assets	(8,242)	(10,710)	(8,242)	(10,692)
Dividend received	-	-	200,000	-
Interest received	1,474	826	760	208
Net cash flows used in investing activities	(152,532)	(281,510)	(495,077)	(215,075)
Cash flows from financing activities				
Payments of changes in ownership interests in subsidiaries				
that do not result in a loss of control	(574,860)	-	-	-
Proceeds from (payments of) borrowings				
Short-term borrowings from financial institutions	(160,000)	(720,000)	(160,000)	(720,000)
Payments of lease liabilities	(79,156)	-	(70,782)	-
Net decrease in borrowings	(239,156)	(720,000)	(230,782)	(720,000)
Dividends paid				
Dividends paid	(71,552)	-	(71,552)	
Total Dividends paid	(71,552)	-	(71,552)	-
Interest paid	(7,291)	(6,335)	(6,624)	(6,335)
Net cash flows used in financing activities	(892,859)	(726,335)	(308,958)	(726,335)
Net increase (decrease) in cash and cash equivalents	12,018	10,191	160,661	(25,626)
Cash and cash equivalents at beginning of the period	631,409	424,433	259,976	119,857
Cash and cash equivalents at end of the period	643,427	434,624	420,637	94,231
Supplementary information for cash flows				
Non-cash transactions				
Account payables from purchase of assets	27,110	27,201	23,717	21,762